



Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **1**

Instructions:

Please create one document for each of your 2011-2014 Community Plan priorities.

- To create a document, open the template. Each time you open the Community Plan Priorities template, the computer will create a new document.
- Save the document. The computer will prompt you to give it a name.
- Please name your document using the name of the community and the priority number (e.g. Winnipeg_1.doc).
- Please number your priorities sequentially (e.g. 1, 2, 3, etc.). This number is to facilitate on-going tracking and coordination, not to demonstrate the order of importance.
- Please include this number in the box on page one of each of your Community Plan Priorities (2011-2014) documents.

Please refer to the Reference Guide for further information.



Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

Additional self-contained emergency housing units with appropriate supports for those who are homeless, and develop a cold weather response system in which shelters operate on a day to day basis or have extended capacity during the extreme cold.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This priority relates to issue #1, Emergency Housing. Emergency shelters for the homeless are operating at or near capacity. There is also the need for a cold-weather response to provide shelter during the extreme cold.

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

Emergency shelter is specifically temporary and short-term accommodation for individuals and families who are experiencing homelessness; it may include supports. Approximately 37 individuals have been identified as absolutely homeless, without any shelter. Existing shelters are operating near capacity, closing only for cleaning and other maintenance. During 2010, 659 individuals were housed in emergency shelters. About 72% (476) of these found shelter in the Westman Women's Shelter. In 2010, an estimated 5810 people were considered at risk of homelessness, because they were (and are still) living below the poverty line. The 5 additional units becoming available at the Massey building in 2011 will help to alleviate the situation, but may not be adequate to address the need fully.

The Brandon CAB opted to build self-contained units without 24-hour staffing rather than dorm-style shelters, because the former provide more safety and security, and better prepare the residents to transition to more permanent housing.

There is also the need for a cold-weather response to provide shelter during extremely low temperatures. Many service providers expressed serious concerns about the dangers associated with winter for people living on the streets. The cold-weather

response may involve a system in which shelters operate on a day-to-day basis or have extended capacity during periods of extreme cold.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

1. Identify the objective you plan to achieve by implementing this priority
2. Identify the HPS Activity Area(s) related to this priority
3. Identify the target group(s) served by the priority (if applicable)
4. Indicate how you will measure your achievements according to the HPS Outcomes
5. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

1. In section P-3, identify the objective you plan to achieve by March 31, 2014
2. In section P-4, identify the Activity Area(s) that relates to your priority
3. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
4. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to develop a cold-weather response by March 31, 2014. The cold-weather response may involve a system in which shelters operate on a day-to-day basis or have extended capacity during periods of extreme cold.
2. The CAB's objective is to create 3 emergency housing units with appropriate supports by March 31, 2014. These may be individual shelter units or units for larger families (those with more than 2 children). Each self-contained unit will have its own private washroom, a bed, a refrigerator and a microwave oven.
- 3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

1. **Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
 - * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
2. **Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
 - * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
3. **Coordination and Data Management**, including:
 - * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-6: Capital Investments

Instructions

Complete section P-6: Capital Investments only if you selected “Capital Investments” in section P-4.

a. Target Group(s)

Please click on the box to identify which group(s) this priority will address:

- Homeless individuals or families
- Individuals or families at risk of homelessness

Please describe in more detail the group(s) this priority will address (maximum 300 characters).

This population includes but is not exclusive to:

- Immigrants, Aboriginals, and visible minorities
- Individuals in the justice system
- Social assistance recipients
- Individuals involved with CFS
- Seniors
- Youth
- Single parents
- Individuals experiencing mental health issues or addictions

b. HPS Outcomes

Please select one or more indicators below.

Outcome #4: Capital Investments	
<input checked="" type="checkbox"/>	Indicator 4.1 Number of new permanent emergency shelter beds, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.2 Number of new transitional housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.3 Number of new supportive housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.4 New or expanded non-residential facilities

Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **2**

Instructions:

Please create one document for each of your 2011-2014 Community Plan priorities.

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- Please number your priorities sequentially (e.g. 1, 2, 3, etc.). This number is to facilitate on-going tracking and coordination, not to demonstrate the order of importance.
- Please include this number in the box on page one of each of your Community Plan Priorities (2011-2014) documents.

Please refer to the Reference Guide for further information.



Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

Additional transitional housing units with appropriate supports for those who are homeless or at-risk of homelessness.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This relates to issue #2, Transitional Housing. Transitional housing with supports is needed to transition individuals and families from the emergency units or the street into more stable housing.

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

Transitional housing facilities provide service beyond basic needs and, while not permanent, generally allow for a longer length of stay than emergency housing. This housing is targeted at those in need of structure, support, and/or skill-building to move from homelessness to housing stability, and ultimately to prevent a return to homelessness.

The demand for transitional housing in Brandon comes both from native Brandonites and newcomers. As a regional centre, Brandon is often a place of relocation for individuals who require support. Supports are needed to help individuals experiencing challenges with budgeting, landlords, retaining housing because of behaviours related to addictions or mental health issues, or other concerns hindering their access to safe, long-term housing.

The available transitional units at the YWCA, CMHA, Westman Recovery and Youth for Christ are operating at or near capacity. For example, the 14 spaces at CMHA (1202 Rosser) have been filled by the same 14 people for the past two years, and 5 of the 6 units at Westman Recovery are now occupied. The 8 more transitional units which will be available when the Massey Building renovations are complete will only partially address Brandon's need for transitional housing. Transitional housing is a critical part of the housing continuum, providing individuals and families with the

supports they require to move from the streets or emergency shelters and into safe, permanent housing.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

6. Identify the objective you plan to achieve by implementing this priority
7. Identify the HPS Activity Area(s) related to this priority
8. Identify the target group(s) served by the priority (if applicable)
9. Indicate how you will measure your achievements according to the HPS Outcomes
10. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

5. In section P-3, identify the objective you plan to achieve by March 31, 2014
6. In section P-4, identify the Activity Area(s) that relates to your priority
7. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
8. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to create 9 transitional housing units with appropriate supports by March 31, 2014. These units will provide individuals or families who are experiencing homelessness or are at risk of homelessness with housing with appropriate supports.
2.
3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

4. **Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
 - * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
5. **Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
 - * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
6. **Coordination and Data Management**, including:
 - * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-6: Capital Investments

Instructions

Complete section P-6: Capital Investments only if you selected “Capital Investments” in section P-4.

a. Target Group(s)

Please click on the box to identify which group(s) this priority will address:

- Homeless individuals or families
- Individuals or families at risk of homelessness

Please describe in more detail the group(s) this priority will address (maximum 300 characters).

This population includes but is not exclusive to:

- Immigrants, Aboriginals, and visible minorities
- Individuals in the justice system
- Social assistance recipients
- Individuals involved with CFS
- Seniors
- Youth
- Single parents
- Individuals experiencing mental health issues or addictions

b. HPS Outcomes

Please select one or more indicators below.

Outcome #4: Capital Investments	
<input type="checkbox"/>	Indicator 4.1 Number of new permanent emergency shelter beds, either in a new facility or added to an existing facility
<input checked="" type="checkbox"/>	Indicator 4.2 Number of new transitional housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.3 Number of new supportive housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.4 New or expanded non-residential facilities

Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **3**

Instructions:

Please create one document for each of your 2011-2014 Community Plan priorities.

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- Please include this number in the box on page one of each of your Community Plan Priorities (2011-2014) documents.

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Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

Additional supportive housing with appropriate supports for those who are homeless or at-risk of homelessness.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This priority addresses issue #3, Supportive Housing. Supportive Housing is needed for those individuals who cannot manage on their own and require ongoing, 24-hour support.

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

Supportive housing is critical for individuals that require 24-hour, long-term supports. The services required are determined by each client's unique situation and goals. As a regional centre, Brandon is often a place of relocation for individuals requiring support, which includes those with disabilities. With the population growth there is an increasing need for supportive housing.

Some of Brandon's current supportive housing units are aging, located on multiple floors, and lack elevators. Such outdated housing facilities need to be replaced or renovated to accommodate clients' mobility needs.

Service providers have identified the need for a detoxification centre where people recovering from addictions to illicit drugs, alcohol and other substances can live for an extended period in order to recover.

The 8 additional supportive units which will be available when the Massey Building renovations are complete will only partially address Brandon's need for supportive housing.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

11. Identify the objective you plan to achieve by implementing this priority
12. Identify the HPS Activity Area(s) related to this priority
13. Identify the target group(s) served by the priority (if applicable)
14. Indicate how you will measure your achievements according to the HPS Outcomes
15. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

9. In section P-3, identify the objective you plan to achieve by March 31, 2014
10. In section P-4, identify the Activity Area(s) that relates to your priority
11. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
12. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to create 10 supportive-housing units with long-term, 24-hour supports by March 31, 2014. These units will give individuals who are experiencing homelessness or at risk of homelessness access to housing with appropriate supports.
2.
3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

7. **Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
 - * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
8. **Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
 - * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
9. **Coordination and Data Management**, including:
 - * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-6: Capital Investments

Instructions

Complete section P-6: Capital Investments only if you selected “Capital Investments” in section P-4.

a. Target Group(s)

Please click on the box to identify which group(s) this priority will address:

- Homeless individuals or families
- Individuals or families at risk of homelessness

Please describe in more detail the group(s) this priority will address (maximum 300 characters).

Individuals addressed by this priority require 24-hour supports to retain housing. They may have histories of repeated hospitalization, physical disabilities, repeated incarceration, addictions issues that result in histories of eviction, and mental health issues with histories of non-compliance.

b. HPS Outcomes

Please select one or more indicators below.

Outcome #4: Capital Investments	
<input type="checkbox"/>	Indicator 4.1 Number of new permanent emergency shelter beds, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.2 Number of new transitional housing beds/units, either in a new facility or added to an existing facility
<input checked="" type="checkbox"/>	Indicator 4.3 Number of new supportive housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.4 New or expanded non-residential facilities

Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **4**

Instructions:

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Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

New, sustainable social enterprise and skills enhancement project to facilitate labour market integration for those who are homeless or at-risk of homelessness.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This priority addresses two issues.

#4, Skills Enhancement.

There is a lack of employment opportunities which match the skills and abilities of the homeless and at-risk populations.

#7, Inequitable Incomes.

Certain segments of the population have not benefited from the increase in average incomes

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

Gaps exist in the continuum of supports and community resources that provide individuals with appropriate mentoring and training opportunities.

About 47% of the individuals who stayed at the CMHA shelter in 2010 stated that what they needed to retain housing was to find employment. Many of the homeless or at-risk people consulted for the Community Plan expressed a desire to obtain stable employment. For the 2011-2014 Community Plan, the CAB has chosen to focus on skills enhancement as a priority (without duplicating programs provided elsewhere). The aim is to help individuals find meaningful employment and increase their income so they can afford safe housing and experience a better quality of life.

The CAB supports the creation of a social enterprise using the homeless and at-risk populations as part of the labour pool. This would provide both training and employment, and play an important role in ensuring labour market integration. The CAB recognizes that both full and part-time opportunities are needed, depending on each client's unique situation.

Also, there is a need for a project which links skills enhancement for the target groups with employment opportunities. Suitable skills enhancement and training is often a prerequisite to successful labour market integration. This could include developing basic living and coping skills, such as hygiene, budgeting, time management and interpersonal skills. Hands-on experience can be very effective.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

16. Identify the objective you plan to achieve by implementing this priority
17. Identify the HPS Activity Area(s) related to this priority
18. Identify the target group(s) served by the priority (if applicable)
19. Indicate how you will measure your achievements according to the HPS Outcomes
20. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

13. In section P-3, identify the objective you plan to achieve by March 31, 2014
14. In section P-4, identify the Activity Area(s) that relates to your priority
15. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
16. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to create a social enterprise that is both sustainable and operational by March 31, 2014. This enterprise will provide on-the-job basic living and coping skills to six homeless or at-risk individuals, and enhance their integration into the labour market or volunteer sector. The social enterprise will not duplicate any existing program.
2. The CAB's objective is to create one project which will help six individuals gain basic living, coping and/or employment skills by March 31, 2014. This will equip participants with the necessary skills to move from homelessness or at-risk of homelessness to self-sufficiency. This project will not duplicate existing programs.
- 3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

10. **Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
 - * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
11. **Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
 - * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
12. **Coordination and Data Management**, including:
 - * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-5: Client Services

Instructions

Complete section P-5: Client Services only if you selected “Client Services” in section P-4.

a. Target Group(s)

Please click on the box to identify which group(s) this priority will address:

- Homeless individuals or families
- Individuals or families at risk of homelessness

Please describe in more detail the group(s) this priority will address (maximum 300 characters).

This population includes but is not exclusive to:

- Immigrants, Aboriginals, and visible minorities
- Individuals in the justice system
- Social Assistance recipients
- Individuals involved with CFS
- Seniors
- Youth
- Single parents
- Individuals experiencing mental health issues or addictions

b. HPS Outcomes

Please select one or more indicators below.

Outcome #1: Transitions to Housing Stability
<input type="checkbox"/> Indicator 1.1 Number of individuals who have experienced housing transitions as a result of housing placement/discharge planning
Outcome #2: Housing Loss Prevention
<input type="checkbox"/> Indicator 2.1 Number of individuals who retained their housing after receiving housing loss prevention services (after a three-month follow-up period)
Outcome #3a: Economic Integration
<input checked="" type="checkbox"/> Indicator 3a.1 Number of individuals whose income status improved
<input checked="" type="checkbox"/> Indicator 3a.2 Number of individuals whose employment status improved
<input checked="" type="checkbox"/> Indicator 3a.3 Number of individuals who started or finished a job training program
Outcome #3b: Social Integration
<input checked="" type="checkbox"/> Indicator 3b.1 Number of individuals who started doing volunteer work
<input type="checkbox"/> Indicator 3b.2 Number of individuals who started or finished an education program
<input checked="" type="checkbox"/> Indicator 3b.3 Number of individuals who experienced other social improvements

Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **5**

Instructions:

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- Please include this number in the box on page one of each of your Community Plan Priorities (2011-2014) documents.

Please refer to the Reference Guide for further information.



Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

Expand or enhance non-residential facilities that provide services for those who are homeless or at-risk of homelessness.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This relates to issue #5, Non-Res. Facilities. There is a need for food banks/soup kitchens, as well as a building to host a social enterprise, in order to ensure food security and labour market integration. The Lived Experience Subcommittee also expressed an interest in having storage facilities.

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

Addressing the complex issue of homelessness requires more than providing housing. Capital investments on projects which enhance food security, promote labour market intergration and protect individuals' identification/valuables during periods of housing instability may be required.

The Samaritan House Food Bank in Brandon provided 8,161 food hampers to families and individuals in 2008, and 9,301 in 2009. By the end of 2010, 12,083 hampers had been provisioned. In 2010, the Soup Kitchen serviced 32,656 meals to patrons. While there is a high demand for the Food Bank and Soup Kitchen, these facilities are very expensive to operate (especially because of high heating bills) and the building which currently houses them is in need of renovations. Capital investments may be required to enhance these services or keep them operational.

A capital investment on a facility to host a social enterprise or other skills-development project may also be required. This facility would provide a venue to help individuals develop the skills required for meaningful employment, and enhance their quality of life.

The Lived Experience Subcommittee expressed an interest in having small storage facilities for people experiencing housing instability to store their identification or valuables. These facilities need to be sustainable in the long run.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

21. Identify the objective you plan to achieve by implementing this priority
22. Identify the HPS Activity Area(s) related to this priority
23. Identify the target group(s) served by the priority (if applicable)
24. Indicate how you will measure your achievements according to the HPS Outcomes
25. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

17. In section P-3, identify the objective you plan to achieve by March 31, 2014
18. In section P-4, identify the Activity Area(s) that relates to your priority
19. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
20. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to create or enhance one non-residential facility by March 31, 2014. This could include the Food Bank, Soup Kitchen, a small storage facility, or a building that clearly addresses the basic needs of people who are experiencing homelessness or are at risk of homelessness.
2.
3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

13. **Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
 - * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
14. **Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
 - * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
15. **Coordination and Data Management**, including:
 - * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-6: Capital Investments

Instructions

Complete section P-6: Capital Investments only if you selected “Capital Investments” in section P-4.

a. Target Group(s)

Please click on the box to identify which group(s) this priority will address:

- Homeless individuals or families
- Individuals or families at risk of homelessness

Please describe in more detail the group(s) this priority will address (maximum 300 characters).

This population includes but is not exclusive to:
- Immigrants, Aboriginals, and visible minorities
- Individuals in the justice system
- Social Assistance recipients
- Individuals involved with CFS
- Seniors
- Youth
- Single parents
- Individuals experiencing mental health issues or addictions

b. HPS Outcomes

Please select one or more indicators below.

Outcome #4: Capital Investments	
<input type="checkbox"/>	Indicator 4.1 Number of new permanent emergency shelter beds, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.2 Number of new transitional housing beds/units, either in a new facility or added to an existing facility
<input type="checkbox"/>	Indicator 4.3 Number of new supportive housing beds/units, either in a new facility or added to an existing facility
<input checked="" type="checkbox"/>	Indicator 4.4 New or expanded non-residential facilities

Homelessness Partnering Strategy Community Plan Annex C: Priorities (2011–2014)

Community: **Brandon**
Priority Number: **6**

Instructions:

Please create one document for each of your 2011-2014 Community Plan priorities.

- To create a document, open the template. Each time you open the Community Plan Priorities template, the computer will create a new document.
- Save the document. The computer will prompt you to give it a name.
- Please name your document using the name of the community and the priority number (e.g. Winnipeg_1.doc).
- Please number your priorities sequentially (e.g. 1, 2, 3, etc.). This number is to facilitate on-going tracking and coordination, not to demonstrate the order of importance.
- Please include this number in the box on page one of each of your Community Plan Priorities (2011-2014) documents.

Please refer to the Reference Guide for further information.



Note: The Reference Guide includes examples for each section of this template.

1. What are your Community Plan Priorities?

P-1: Priority

a. Statement of Priority

(maximum 255 characters)

Continue effective community coordination and enhance strategy for preventing and reducing homelessness.

b. Related Issue(s)

Which issue (or issues) from Section 5a. of **Annex B: Community Plan** does this priority address? Please note the issue number(s).

This priority addresses issue #6, Community Coordination. The Program and Administrative Assistant position is considered to be an important and successful component of the CAB's overall strategy.

P-2: Rationale

Why is this a priority for your community? If the priority was identified in another related plan or planning process, please explain (maximum 1,500 characters).

The Program and Administrative Assistant is needed to facilitate the Lived Experience Subcommittee, support the CAB in its day-to-day operations, gather and disseminate information regarding best practices, publish a written and online Resource Guide/Crisis Contact Brochure, enhance partnerships, update the website, organize workshops, and work towards a community entity for HPS delivery.

The Lived Experience Subcommittee, which the Program and Administrative Assistant facilitates, consists of 6 people who have experienced or are at risk of experiencing homelessness. The purpose of the subcommittee is to obtain a qualitative client perspective on the most pressing priorities facing Brandon. This information serves as a base for the CAB as it makes recommendations for Homelessness Partnering Strategy investments.

The Program and Administrative Assistant also plays an important role in disseminating information. This includes organizing capacity-building workshops/training events for service providers in the community and attending regional/national events with service provider representatives to acquire knowledge about best practices from other areas.

2. What will you Achieve?

Instructions

Under “What will you achieve?” you will:

26. Identify the objective you plan to achieve by implementing this priority
27. Identify the HPS Activity Area(s) related to this priority
28. Identify the target group(s) served by the priority (if applicable)
29. Indicate how you will measure your achievements according to the HPS Outcomes
30. Include your own outcome indicators (optional)

Please refer to the Reference Guide for more information.

Steps

21. In section P-3, identify the objective you plan to achieve by March 31, 2014
22. In section P-4, identify the Activity Area(s) that relates to your priority
23. Complete sections P-5, P-6 and/or P-7. **Important Note:** you only need to complete the section(s) related to the Activity Area(s) you identified in section P-4
24. Optional: Identify other outcomes in section P-8

P-3: Objective

What is the specific, measurable objective you plan to achieve by **March 31, 2014** by implementing this priority? You may include up to three objectives if needed (maximum 500 characters).

1. The CAB's objective is to continue the Program and Administrative Assistant position between April 1, 2011 to March 31, 2014. The Administrative Assistant will support the CAB in its day-to-day operations, facilitate the Lived Experience Subcommittee, gather and disseminate information regarding best practices, publish a written and online Resource Guide/Crisis Contact Brochure, enhance partnerships, update the website, organize workshops, and work towards a community entity for HPS delivery.
2.
3.

P-4: HPS Activity Area

Please click on the box beside the HPS Activity Area(s) related to your priority. Note that the activities eligible for funding have changed with the renewal of the Homelessness Partnering Strategy. HPS now funds (1) client services, (2) capital investments and (3) coordination and data management.

Definitions:

- 16. Client Services** (for homeless individuals and families, and those at risk of homelessness), including:
- * Assistance to address basic needs such as shelter and food services
 - * Individual support services, also known as, wrap-around services and other case-managed support services (including referrals to treatment or health services)
 - * Assistance with housing placement and housing retention (e.g., services to help transition people out of homelessness, or help those at imminent risk of homelessness to remain housed)
 - * Bridging to existing employment programs, removing barriers to employment, or skill enrichment to facilitate labour market readiness
- 17. Capital Investments** (e.g., pre-development, purchase, construction, renovation and purchase of appliances and furniture), including:
- * Emergency shelter facilities
 - * Transitional housing facilities
 - * Supportive housing facilities
 - * Non-residential facilities
- 18. Coordination and Data Management**, including:
- * Coordination of community consultation; community planning; and needs assessment
 - * Local research and information collection and sharing (specific to the particular community); partnership and network development; and coordination of service delivery
 - * Emergency shelter usage data collection activities; data development; data coordination activities; and reporting on, for example, progress against community progress indicators

1. Client Services

If checked, complete section P-5: Client Services

2. Capital Investments

If checked, complete section P-6: Capital Investments

3. Coordination and Data Management

If checked, complete section P-7: Coordination and Data Management

P-7: Coordination and Data Management

Instructions

Complete section P-7: Coordination and Data Management only if you selected “Coordination and Data Management” in section P-4.

a. HPS Outcomes

Which of the following activities will you implement? Select one or more.

OUTCOME #5: Coordination and Data Management	
<input checked="" type="checkbox"/>	Community planning
<input type="checkbox"/>	Local research, knowledge development
<input checked="" type="checkbox"/>	Information sharing
<input checked="" type="checkbox"/>	Partnership and network development
<input type="checkbox"/>	Coordination of service provision
<input type="checkbox"/>	Emergency shelter usage data collection activities (including HIFIS) (Please refer to the Reference Guide sub-section 4.4 (Collection of Emergency Shelter Data) for more information)
<input type="checkbox"/>	Data development
<input type="checkbox"/>	Data coordination activities (including annual reporting)

P-8: Other Outcomes (Optional)

Instructions

This section is optional. You can use this section to identify any outcomes, indicators and data sources not included in sections P-5 to P-7.

a. Additional Outcome Indicators

Which indicators, in addition to the HPS indicators, will you use to measure the achievement of your objective(s)?

Between 2011 and 2014 the Program and Administrative Assistant for Homelessness will:

- Work towards a community entity for HPS delivery.
- Enhance 16 existing partnerships.
- Hold 8 Coalition of Service Providers meetings on topics such as: gaps in services, issues faced by community service providers, sustainability, partnerships, and networking, among others.

- Arrange 8 training or workshop opportunities for community organizations to help achieve better outcomes for individuals who are homeless or at risk of homelessness.
- Facilitate 12 Lived Experience Subcommittee meetings.
- Attend 4 national workshop/training, networking, or partnership events on topics of best practices, sustainability, networking or partnership development, or other related topics.
- Attend 8 regional workshop/training, networking, or partnership events on topics of best practices, sustainability, networking or partnership development, etc.
- Execute an effective communication strategy to increase community knowledge and understanding of homelessness issues. This includes maintaining the Brandon Homelessness website and developing submissions for a bi-monthly newsletter.
- The Program and Administrative Assistant will take minutes of all CAB meetings.
- A monthly report by the Program and Administrative Assistant will be presented to CAB for assessment.
- The BNRC's General Manager will evaluate the Program and Administrative Assistant. The General Manager will report successes and concerns to CAB and the Service Canada Project Officer.

b. Data Source(s)

Which data sources will you use to measure the indicator(s) identified in P-8a?

The indicators will be measured according to the timelines, activities and results identified in the Program and Administrative Assistant Agreement.